

ANNUAL REPORT

& BALANCE SHEET

For The year ending June 30th 2025



CRONULLA BOWLING & RECREATION CLUB LTD T/AS CLUB CRONULLA ACN 292 787 361

LIFE MEMBERS

MEN	ELECTED	JOINED		ELECTED	JOINED
*HOWIE W. *JAMES W. *LEE J. *MANGLESDORF C. *SNELLING R.H. *GRAHAM J.A. *BROWN N.A. *KELLY J.P. *NAYLOR C. *ABEL A. *BENJAMIN J.H. *BIDEWELL T.S. *PATTERSON L. *KING W.P. *CARR J. *DUMONT E.L. *WALLACE W.B. *HUME F.R. *POULSEN A.J. *RICHARDS R.A. *THORNTON J. CROSSLEY J. NEWCOMBE R.	1/08/47 1/08/47 1/08/47 7/08/59 1/07/50 6/08/53 26/7/57 7/08/59 7/08/59 7/08/59 5/08/60 5/08/60 5/08/60 4/08/61 4/08/61 4/08/61 21/8/64 25/8/67 30/5/68 3/08/68 1/07/93 29/10/06 25/9/2010 18/10/2014	1925 1925 1925 1925 1932 1929 1925 1943 1938 1938 1929 1945 1928 1945 1945 1945 1945 1945 1945 1945 1945	*CORDIN E.J. *PUCKLE L.V. *ARCHER F.T. *KENNEDY A.C. *MANGLESDORF L.J. *DANIEL F.A. *BRACKENRIDGE W. *BECKETT J.S. *PLITZ R.E. *MANGLESDORF H.C *MONK K.S. *PENGELLY F.W. *WHITTINGTON V.L. *WEST R.T. *COPE C.H. *WIGGINS R.B. *BOWMER R.G. *LOWY K. *GRANLEESE T.R. *MARTIN I.H.J *CUSTERS J. *GALLAGHER T. *PETTY, E	21/8/70 11/8/49 21/8/70 30/8/71 16/8/73 30/8/74 27/8/78 26/8/79 26/8/79 29/8/82 18/9/83 18/9/83 18/9/83 14/9/86 14/9/86 14/9/86 13/9/87 23/9/90 23/9/90 1/07/93 27/9/98 10/11/07 6/10/2012 22/10/2016	1947 1925 1952 1955 1934 1952 1955 1955 1960 1944 1962 1959 1963 1951 1961 1961 1956 1976 1964 1965 1964 1965 1964 1988 1981
COWLEY R.	22/10/2022	1999	BRANNOCK, C	2/11/2024	2007
WOMEN	ELECTED	JOINED		ELECTED	JOINED
*ARCHER V. *UPCROFT E. *SAUNDERS B. *THORNTON J.	15/9/85 18/7/88 8/11/2008 5/10/2013	1952 1953 1980 1989	*DAVIDSON J. *McQUILLAN E. *MONK V. COWLEY B.	18/7/88 11/9/99 1/10/2011 22/10/2022	1962 1956 1963 2007

^{*} Indicated deceased member

OFFICE BEARERS

Chairman

Daryl Young

Deputy Chairman

Ray Cowley

Directors

Bruce Hawkins

Peter Wiggans

Kathryn Arentz

General Manager

George Nassar

ACN 000 099 874

NOTICE OF ANNUAL GENERAL MEETING

TO BE HELD ON
SATURDAY 20th SEPTEMBER 2025 AT 7.00PM
IN THE GROUND FLOOR LOUNGE, 41 CROYDON STREET, CRONULLA

Notice is hereby given to all Life Members, Bowling Members and Social Members that they are entitled to attend and vote at the Annual General Meeting of Cronulla Bowling & Recreation Club Limited ("the Club") to be held on the **20**th **September 2025** commencing at **7.00 pm** at the premises of the Club at 41 Croydon Street, Cronulla, New South Wales.

BUSINESS OF THE MEETING

- 1. To confirm the Minutes of the previous Annual General Meeting held on 2nd November 2024.
- 2. To receive and consider the report of the Board of Directors and all associated reports.
- 3. To receive and consider the Annual Reports, Income & Expenditure, Accounts and Balance Sheet Financial year 2024-2025 and Auditor's Report.
- 4. Notice of and voting on Ordinary Resolutions that due notice has been received.
- 5. To re-elect as Patron, Mr John Crossley, Membership No. 81.
- 6. Declaration of results of the election for two Directors for a period of three years, one Director for a period of two years and two Directors for a period one year to the Board of Directors.
- 7. Members to elect the positions of Chairman and Deputy Chairman.
- 8. To re-appoint the current Auditors (Maher Group).
- 9. To approve the reimbursement of Directors' expenses and the payment of honorariums.
- 10. To deal with any other business of which due notice has been given to the members.

NOTES TO MEMBERS FOR ANNUAL REPORTING

- 1. The Annual Report including Income & Expenditure, Accounts and Balance Sheet Financial year 2024-2025 and Auditor's Report will be available from the Club's Office or downloaded in PDF format from our website on or before 1st September 2025. Website: www.clubcronulla.com.au
- 2. No question concerning the Annual Report will be answered at the meeting unless it is receiving by the General Manager in writing prior to 5th September 2025.

NOTICE OF ORDINARY RESOLUTIONS FOR ANNUAL GENERAL MEETING

NOTICE is hereby given that at the Annual General Meeting of CRONULLA BOWLING & RECREATION CLUB LIMITED to be held on **20**th **September 2025** commencing at **7.00pm** at the premises of the Club, 41 Croydon Street, Cronulla, New South Wales, the members will be asked to consider and if thought fit pass the following resolutions which are proposed as Ordinary Resolutions:

FIRST ORDINARY RESOLUTION

"That the members hereby approve the payment of an honorarium for the Chairman of the Club for the year 2025-2026 in the sum of \$6,000.00."

SECOND ORDINARY RESOLUTION

That for the purposes of the Registered Clubs Act:

- 1. The members hereby approve and agree to expenditure by the Club in a sum not exceeding \$30,000.00 until the next Annual General Meeting of the Club for the following activities of Directors:
 - (a) The reasonable cost of a meal and beverage for each Director immediately before or immediately after a Board or Committee meeting on the day of that meeting when that meeting corresponds with a normal meal time.
 - (b) Reasonable expenses incurred by Directors in travelling to and from Directors' meetings or other duly constituted committee meetings as approved by the Board from time to time on production of invoices, receipts or other proper documentary evidence of such expenditure.
 - (c) Reasonable expenses incurred by Directors in relation to such other duties including entertainment of special guests to the Club and other promotional activities performed by Directors which activities and the expenses there from are approved by the Board before payment is made on production of receipts, invoices or other proper documentary evidence of such expenditure.
 - (d) The reasonable cost of Directors attending club industry meetings, seminars, lectures, trade displays and courses of instruction or education for directors and managers and other similar events as may be determined by the Board from time to time as being beneficial to the Club.
- 2. The members acknowledge that the benefits in paragraph 1 of this resolution are not available to members generally but only for those who are Directors of the Club.

NOTES TO MEMBERS

These notes are to be read in conjunction with the proposed Resolutions:

- 1. The First Resolution is to have the members in General Meeting approve payment of an honorarium of \$6,000 to the Chairman of the Club.
- 2. The Second Resolution is to have the members in General Meeting approve an amount no greater than \$30,000.00 for the expenditure by the Club for Directors to attend seminars, lectures, trade displays and other similar events including the Registered Clubs Association of New South Wales Annual General Meeting and to visit other clubs to enable the Club's governing body to be kept abreast of current trends and developments which may have a significant bearing on the nature and way in which the Club conducts its business.
- 3. To be passed each ordinary resolution must receive votes in its favour from not less than a simple majority of those members, who being entitled to do so, vote in person at the meeting.

By direction of the Board

Dated: 15th August 2025

George Nassar

Signed:

Secretary/General Manager

NOMINATION FOR BOARD OF DIRECTORS 2025-2028, 2025-2027 OR 2025-2026

Nominations for the positions of **two (2) Directors** for the Board for a period of three years, **one (1) Director** for a period of two years and **two (2) Director** for a period of one year will be accepted from qualified nominees as detailed hereunder. You can only nominate for 1 position. Nomination forms are to be personally collected by each nominee and will be available from the Club's Office between the hours of 10.00am and 4.00pm from **Friday**, **22**nd **of August 2025** through to 3.00pm **Friday 5**th **September 2025**.

Nomination forms MUST be received personally by the General Manager or Duty Manager no later than 4.00pm on Friday 5th September 2025. No nomination forms will be accepted after this date and time. If required, the Ballot draw will be conducted at 11am on Thursday 11th September 2025 and any financial member may witness the draw.

Pursuant to the Club's Constitution Rules 24.2(c), 24.3 (a), (b) and (c) and 24.4 nomination forms can only be accepted from qualified nominees who;

- I. Are not employees of the Club.
- II. Have been members of the Club for at least twelve (12) months and whom are a financial member as at the date they were nominated for election.
- III. Are currently not under suspension from the Club.
- IV. Have agreed in writing to abide by the Code of Practice.

All applicants nominating for the Board of Directors are advised that all nominations will be subject to legislative requirements.

VOTING TIMES FOR OFFICE BEARERS 2025-2028, 2025-2027, 2025-2026

STARTS: 10.00 am MONDAY 15th SEPTEMBER 2025 **FINISHES:** 8.00 pm FRIDAY 19th SEPTEMBER 2025

VOTING HOURS Please ensure that you have your membership card available

MONDAY	15/9/2025	10.00 am TO 8.00 pm
TUESDAY	16/9/2025	10.00 am TO 8.00 pm
WEDNESDAY	17/9/2025	10.00 am TO 8.00 pm
THURSDAY	18/9/2025	10.00 am TO 8.00 pm
FRIDAY	19/9/2025	10.00 am TO 8.00 pm

(Election Booth and Returning Officer will be located on the Main Floor of the Club during the above hours) The AGM will take place on Saturday 20th September 2025 Commencing at 7.00pm sharp.

Minutes of Annual General Meeting

Date:

Saturday, 2nd November 2024

Meeting Commenced:

10.30am

Present:

60 Members in attendance

Chairman, Daryl Young

Deputy Chairman, Jerry Gallyot

Directors: Bruce Hawkins, Paul Prescott, Peter Wiggans,

Ray Cowley

General Manager, George Nassar Minute Secretary, Sharyn Wade Returning Officer, Dennis McCroary

Welcome:

The Chairman welcomed Members to the meeting and acknowledged special attendees – Cronulla Bowls Club President, Peter Matthews, Patron, John Crossley, Life Members Ray Newcombe, Ray Cowley and Barbara Cowley

and Auditor Trent Atlee

Apologies:

Diane Mott, Shirley Struk, Mary Campbell, Lee-Ann Scott

and Steve Scott

Departed Members:

One minute silence observed for departed Members

Correspondence Inwards:

Nil.

Minutes of Previous Annual General Meeting: Minutes of Annual General Meeting held on 21st October,

2023 be taken as read and received.

Moved David Gall, Seconded Chris Brannock that the

minutes be received and adopted.

CARRIED.

Business Arising from

Minutes:

Nil.

Annual Reports & Balance Sheet

Daryl stated it had been a challenging year with cost-ofliving expenses contributing to less expendable income. Last few months have been better with better restaurant and bar trading. Have done well in comparison to a lot of other clubs. Need to start planning for the future. Cronulla Bowls club has been doing well, congratulations to the management team. Thank you to Craig and Tom for keeping the greens in such a good condition. Thank you to other Board members. Trent Atlee reported on the Club's finances and read through the Profit and Loss for the year ending 2024.

Trent stated the Australian Auditing standards were complied with. There was full co-operation and no issues encountered. This has been a more difficult year after coming off a few years of profit. It is not an isolated occurrence with other clubs and businesses facing the same outcome. Cost of living, high interest rates etc has seen the reduction in discretional spending which has had an impact on trading income. Non trading areas have been fairly consistent. There was a net loss of \$254272. The balance sheet is in a strong financial position with the Club owning the land and buildings which provides opportunities moving forward not fully focused on gaming.

Moved Chris Brannock, Seconded Max Degroot that the Annual Report and Balance Sheet be received and adopted.

CARRIED

Members' Resolution for Life Membership:

Daryl spoke about Chris Brannock and the proposal for Life Member. All in favour.

Election of Patrons:

Moved Chris Brannock, Seconded Kay Young that John Crossley be elected Patron of the Club for the 2024-2025 year.

Position accepted. All in favour.

Notice of First Ordinary Resolution:

Moved Bruce Hawkins, Seconded Paul Prescott

"That the members hereby approve the payment of an honorarium for the Chairman of the Club for the Financial Year 2024-2025 in the sum of \$6,000."

All in favour that the first resolution be adopted.

CARRIED.

Notice of Second Ordinary Resolution:

Moved John Crossley, Seconded Chris Brannock

That for the purposes of the Registered Clubs Act:

- The Members hereby approve and agree to expenditure by the Club in a sum not exceeding \$30, 000 until the next Annual General Meeting of the Club for the following activities of Directors:
 - a) The reasonable cost of a meal and beverage for

each Director immediately before or immediately after a Board or Committee meeting on the day of that meeting when that meeting corresponds with a normal meal time.

- b) Reasonable expenses incurred by Directors in travelling to and from Directors' meetings or other duly constituted committee meetings as approved by the Board from time to time on production of invoices, receipts or other proper documentary evidence of such expenditure.
- c) Reasonable expenses incurred by Directors in relation to such other duties including entertainment of special guests to the Club and other promotional activities performed by Directors which activities and the expenses there from are approved by the Board before payment is made on production of receipts, invoices or other proper documentary evidence of such expenditure.
- d) The reasonable cost of Directors attending club industry meetings, seminars, lectures, trade displays and courses of instruction or education for directors and managers and other similar events as may be determined by the Board from time to time as being beneficial to the Club.
- 2. The members acknowledge that the benefits in paragraph 1 of this resolution are not available to members generally but only for those who are Directors of the Club.

All in favour that the second resolution be adopted.

CARRIED.

Election of Two Board of Directors:

Mr Dennis McCroary announced the results of the ballot for the two positions for Board of Directors for the 2024 – 2027 period. There were 5 nominees. There were 226 formal papers and 12 informal with the results as follows:

Ray Cowley - 110 votes Paul Prescott - 82 votes Janet Malin - 139 votes Mick Flack – 59 votes David Gall – 26 votes

Ray Cowley and Janet Malin were elected.

Election of Chairman:

Chairman, Mr Daryl Young called on Patron Mr John Crossley to take the chair for the election of Chairman.

Daryl Young – nominated for Chairmanship of the Club by Ray Cowley, Seconded by Paul Prescott.

There were no further nominations.

Daryl Young was declared Chairman.

John Crossley returned the Chair to Daryl.

Election of Deputy Chairman:

Jerry Gallyot was nominated for Deputy Chairman by Kay Young, Seconded by Bruce Hawkins.

Shirley Struck was nominated for Deputy Chairman by Janet Malin, Seconded by Peter Matthews.

A vote ensued; Shirley Struck received 45 votes. Jerry Gallyot received 15 votes.

Shirley Struk was declared Deputy Chairman.

Re-Election of Club Auditors:

Daryl Young motioned that the Club Auditors Maher Partner Assurance Pty Ltd remain the same for the following year.

CARRIED.

General Business:

Peter Matthews spoke about 10.12 of the Club's Constitution which states "Social members are not entitled to play bowls on the club's bowling greens, other than as determined by the Board from time to time". This should include "except for members of other bowls clubs" who should be able to use the greens.

Josh Arentz asked for the men's bathroom downstairs to be fixed.

Meeting closed:

The meeting closed at 11.00am

IMPORTANT INFORMATION FOR CLUB MEMBERS

Cronulla Bowling and Recreation Club, Licence No. Liqc 300226719
The Reporting Period Ending 30th June 2025

1 IMPORTANT NOTES

1.1 The Registered Clubs Act 1976 defines a TOP EXECUTIVE as being one of the five highest paid employees of the club.

2. DISCLOSURE OF INTERESTS OF DIRECTORS IN CONTRACTS WITH THE CLUB SECTION 41C

- 2.1 Club members may inspect the original of these disclosures and declarations by making a written application to the Secretary.
- 2.2 The Registered Clubs Act 1976 requires DIRECTORS who have a material personal interest in matters that relate to the affairs of the club to declare the interest at a board meeting AND the club to display the declaration on the club's notice board.
- 2.3 A contract is any commercial arrangement whether written or not.
- 2.4 In the reporting period there were Nil occasions when DIRECTORS reported a material personal interest in a matter relating to the Club's affairs.

3 FINANCIAL INTERESTS IN HOTELS - SECTION 41D

- 3.1 Club members may inspect the original of these disclosures and declarations by making a written application to the Secretary.
- 3.2 In the reporting period there were 0 occasions when DIRECTORS reported a financial interest in a hotel in NSW.
- 3.3 In the reporting period there were 0 occasions when TOP EXECUTIVES reported a financial interest in a hotel in NSW.

4 GIFTS TO DIRECTORS AND STAFF - SECTION 41E AND SECTION 41F

- 4.1 Club members may inspect the original of these disclosures and declarations by making a written application to the Secretary.
- 4.2 An affiliated body of the club includes subsidiary clubs, and any body which the club made a grant to within the previous 12 months.
- 4.3 A gift includes money, hospitality or discounts.
- 4.4 A gift valued at more than \$500 must be disclosed; gifts from CONTRACTORS must be disclosed if they total more than \$500 from an individual contractor in the reporting period.

4.5 Directors

- 4.5.1 In the reporting period there were 0 occasions when DIRECTORS of the club reported receiving gifts from AFFILIATED BODIES.
- 4.5.2 In the reporting period there were 0 occasions when DIRECTORS of the club reported receiving gifts from CONTRACTORS.

4.6 Top Executives and Employees

- 4.6.1 In the reporting period there were 0 occasions when TOP EXECUTIVES of the club reported receiving gifts from AFFILIATED BODIES.
- 4.6.2 In the reporting period there were 0 occasions when EMPLOYEES of the club reported receiving gifts from CONTRACTORS.

4.7 Value of Gifts

- 4.7.1 The total value of all gifts that DIRECTORS and TOP EXECUTIVES received from AFFILIATED BODIES in the reporting period is \$0.
- 4.7.2 The total value of all gifts that DIRECTORS and EMPLOYEES received from CONTRACTORS in the reporting period is \$0.

5 TOP EXECUTIVES - S.41 H (I)(b)

5.1 In the reporting period the following TOP EXECUTIVES received total remuneration above \$100,000: 1

6. OVERSEAS TRAVEL

6.1 In the reporting period the club incurred the following costs for the overseas travel of DIRECTORS and EMPLOYEES: 0

7 LOANS TO STAFF - S.41H (I)(d)

7.1 The Registered Clubs Act 1976 restricts the club to providing loans to EMPLOYEES to less than \$10,000.

- 7.2 In the reporting period, the club made the following loans to EMPLOYEES: 0 8 CONTRACTS APPROVED BY BOARD S.41H (I)(e)
- 8.1 The Registered Clubs Act 1976 defines a Controlled Contract as being a club contract:
- 8.1.1 > in which a DIRECTOR or TOP EXECUTIVE has a pecuniary interest, or
- 8.1.2 > for provision of professional advice relating to the following.
- a) significant change to management structure or governance of the club;
- b) significant change to the financial management of the club;
- c) disposal of land; and
- d) the amalgamation of the club.
- 8.2 During the reporting period 0 controlled contracts were approved by the Board and forwarded to the Director of Liquor and Gaming, of which:
- 8.2.1 NIL such contracts related to contracts in which a DIRECTOR or TOP EXECUTIVE has a pecuniary interest.
- 8.2.2 NIL such contracts related to the provision of professional advice. These contracts fall into the following advice categories.
- 8.2.3 NIL significant change to the management structure or governance of the club.
- 8.2.4 NIL significant changes to the financial management of the club.
- 8.2.5 NIL disposal of club land.
- 8.2.6 NIL amalgamation of the club.

9 EMPLOYEES RELATED TO DIRECTORS AND TOP EXECUTIVES - S.41 H (I)(f)

- 9.1 A CLOSE RELATIVE is defined in section 41 b of the Registered Clubs Act 1976 and includes the immediate family.
- 9.2 In the reporting period, the club employed the following persons who were a close relative of a DIRECTOR or TOP EXECUTIVE of the club: 0.

10 PAYMENTS TO CONSULTANTS – S.41H(I)(g) and (h)

- 10.1 During the reporting period there were 0 instances where the club engaged a consultant.
- 10.2 The total cost paid by the club to consultants in the reporting period was \$0.
- 10.3 Which included the following instances when consultants were paid \$30,000 or more.

11 DETAILS OF SETTLEMENTS PAID BY THE CLUB - S.41H (I)(i)

- 11.1 In the reporting period the club made 0 legal settlements with either a director or club employee. Being:
- 11.1.1 0 with a director of the club.
- 11.1.2 0 with a club employee.
- 11.2 The total value of all legal settlements was \$0.
- 11.3 The total legal costs paid by the club for such settlements was \$0.

12 LEGAL FEES PAID BY THE CLUB - S.41 H (I)(o)

- 12.1 In the reporting period, there were 0 instances when the club paid legal fees for DIRECTORS and EMPLOYEES. This included:
- 12.1.1 0 instances for DIRECTORS and
- 12.1.2 0 instances for EMPLOYEES
- 12.2 In the reporting period the club paid a total of \$0 being for legal fees paid for DIRECTORS and EMPLOYEES.

13 GAMING MACHINE PROFIT - S.41H (I)(k)

- 13.1 Gaming machine profit is defined in the Gaming Machine Tax Act.
- 13.2 The reporting period is the financial year ending 30th June 2025.
- 13.3 The club recorded a gaming machine profit of \$1,509,298.00.

14 AMOUNT PAID TO COMMUNITY DEVELOPMENT - S.41H (I)(I)

- 14.1 Clubs earning in excess of \$1,000,000 p.a. in a gaming machine profit can apply part of such profit to community development support.
- 14.2 In the reporting period the Club applied \$23,899 to community development and support.

FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

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DIRECTORS' REPORT

Your directors present their report on Cronulla Bowling & Recreation Club Limited (the company) for the financial year ended 30 June 2025.

Directors

The following directors have been in office for the entire financial year unless otherwise stated below and attended the recorded board meetings:

Name of Director	Club Position	Total number of Directors meetings attended	Total number of Directors meetings whilst in office
D. Young	Chairman	8	8
R. Cowley	Deputy Chairman	8	8
B. Hawkins	Director	7	8
P. Wiggans	Director	5	8
K. Arentz (appointed 18/02/2025)	Director	3	4
J. Gallyot (resigned 29/01/2025)	Director	2	3
P. Prescott (not re-elected 02/11/2024)	Director	2	2
S. Struk (suspended 29/04/2025)	Director	4	6
J. Malin (elected 02/11/2024, suspended 29/04/2025)	Director	4	4

Information on Directors

Name of Director	Qualifications	Experience
D. Young	Leasing / Fleet Manager	Current Chairman of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors since 2013.
R. Cowley	Company Director	Current Deputy Chairman of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors since 2023.
B. Hawkins	Self-Employed	Current Director of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors since 2020. Active bowling member.
P. Wiggans	Civil Engineer / Construction Manager	Current Director of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors since 2023.
K. Arentz	Senior Commercial Manager	Current Director of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors since 2025.
J. Gallyot	Self-Employed	Former Director of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors from 2017 to 2025.
P. Prescott	Labour Foreman (Retired)	Former Director of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors from 2018 to 2024.
S. Struk	Accountant / Business Proprietor	Former Director of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors from 2023 to 2025.
J. Malin	Retired	Former Director of Cronulla Bowling & Recreation Club Limited. Member of the Board of Directors from 2024 to 2025.

Operating Results

The profit of the company for the financial year amounted to \$54,124.

DIRECTORS' REPORT

Objectives

The objectives of Cronulla Bowling & Recreation Club Limited are to provide members and guests a bowling, recreational and social club that offers quality services and facilities. Our goal is to provide quality food in our Forty-One Dining, high level of service from our staff and good entertainment, raffles and promotions to benefit our patrons' experience. The company aims to encourage our sporting facilities by maintaining our bowling greens to a high standard, by seeking and providing sponsorship of bowling tournaments and by offering social and charity bowls days.

Short Term

- To maintain membership in both the social club and bowls sub-clubs.
- To continue to improve facilities and members experience in the club.
- To reduce the company's borrowings and increase cash reserves.

Long Term

- To increase club membership.
- To improve and expand club facilities.
- To maintain financial stability.
- To diversify income sources.

Strategies for acheiving objectives

- To continue to evaluate the club's entertainment and promotional activities.
- To review supplier and contractor payments in an effort to reduce expenditure, where possible.
- Ongoing training of staff and assessment of the club's procedures.

Principal Activities

The principal activities of the company during the course of the financial year consisted of the conduct and promotion of a licensed social and sporting club and the provision of sporting and recreational facilities to members of the club and their guests.

There was no significant change in the nature of the activities of the company during the financial year.

How these activities assist in achieving the objectives

The principle activities of the company contributed to achieving the objectives by providing a stable financial position which enabled the company to maintain and upgrade our facilities and services for members and their guests.

Performance measurement and key performance indicators

The company's financial performance is measured against the set budget and benchmark data from the club industry. The key performance indicators evaluated are gross profit percentages, wages costs and ratios, membership and visitor statistics and cash flow.

The non-financial performance is assessed by members' feedback, staff turnover, industry comparisons, and market research.

DIRECTORS' REPORT

Members' limited liability

The entity is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the entity is wound up the constitution states that each member is required to contribute a maximum of \$5.00 towards meeting any outstanding obligations of the entity. At 30 June 2025 the total amount that members of the company are liable to contribute if the company is wound up is \$11,875.

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 4.

Signed in accordance with a resolution of the Board of Directors:

Director:

D. Young

Director:

R. Cowley

Dated this 4th day of August 2025



(02) 8522 4500 info@mahergroup.com.au

Suite 6, 1 Box Road, Caringbah NSW 2229

mahergroup.com.au

AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF CRONULLA BOWLING & RECREATION CLUB LIMITED

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025 there have been:

- (i) no contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Maher Group Assurance Pty Limited

Trent Atlee

Taren Point

Dated this 4th day of August 2025

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 \$	2024 \$
Revenue	2	3,783,471	3,437,664
Other income	2	11,950	20,510
		3,795,421	3,458,174
Cost of sales	3	(745,787)	(701,238)
Depreciation and amortisation expenses	3	(408,838)	(409,511)
Directors' fees and expenses		(22,783)	(24,482)
Employee benefits expenses		(1,284,686)	(1,291,762)
Finance costs	3	(9,547)	(11,361)
Other expenses		(1,269,656)	(1,274,092)
Profit (Loss) for the year	3	54,124	(254,272)
Other comprehensive income			
Revaluation adjustment		8,284,006	₩.
Total comprehensive income (loss) for the year		8,338,130	(254,272)
Total comprehensive income (loss) attributable to members of the entity		8,338,130	(254,272)

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2025

	Note	2025 \$	2024 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	4	458,896	221,483
Trade and other receivables	5	18,664	5,991
Inventories	6	79,044	85,659
Other current assets	7	3,000	3,000
TOTAL CURRENT ASSETS	-	559,604	316,133
NON-CURRENT ASSETS			
Property, plant and equipment	8	34,922,541	26,800,099
Intangible assets	9	242,328	242,328
TOTAL NON-CURRENT ASSETS	-	35,164,869	27,042,427
TOTAL ASSETS	-	35,724,473	27,358,560
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	10	359,634	346,859
Provisions	11	268,349	234,575
Other current liabilities	12	19,224	17,919
TOTAL CURRENT LIABILITIES	-	647,207	599,353
NON-CURRENT LIABILITIES			
Provisions	11	17,385	13,656
Other non-current liabilities	12	-	23,800
TOTAL NON-CURRENT LIABILITIES	_	17,385	37,456
TOTAL LIABILITIES	_	664,592	636,809
NET ASSETS	-	35,059,881	26,721,751
EQUITY			
Reserves	13	31,224,770	22,940,764
Retained earnings	14	3,835,111	3,780,987
TOTAL EQUITY		35,059,881	26,721,751

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2025

	Note .	Retained earnings \$	Asset Revaluation Reserve \$	Capital Profits Reserve \$	Total \$
Balance at 1 July 2023		4,035,259	22,836,126	104,638	26,976,023
Profit attributable to members		(254,272)	-	-	(254,272)
Balance at 30 June 2024	•	3,780,987	22,836,126	104,638	26,721,751
Profit attributable to members	•	54,124	-	-	54,124
Other comprehensive income - Movement in					
reserves	13		8,284,006		8,284,006
Balance at 30 June 2025		3,835,111	31,120,132	104,638	35,059,881

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2025

		2025	2024
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		3,760,976	3,423,560
Payments to suppliers and employees		(3,278,692)	(3,240,231)
Finance costs paid		(9,547)	(11,361)
Net cash provided by operating activities	18	472,737	171,968
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		27,010	22,867
Payments for property, plant and equipment		(262,334)	(368,951)
Net cash used in investing activities		(235,324)	(346,084)
Net increase (decrease) in cash held		237,413	(174,116)
Cash at beginning of financial year		221,483	395,599
Cash at end of financial year	4	458,896	221,483

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

1 Summary of Significant Accounting Policies

The financial statements cover Cronulla Bowling & Recreation Club Limited (the company) as an individual entity. Cronulla Bowling & Recreation Club Limited is a company limited by guarantee, incorporated and domiciled in Australia.

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The financial statements are presented in Australian dollars, which is the company's functional currency, and have been rounded to the nearest dollar.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements were authorised for issue on 04 August 2025 by the directors of the company.

Accounting Policies

Cash and Cash Equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Trade and Other Receivables

Trade receivables are recognised initially at the transaction price (i.e. cost) and are subsequently measured at cost less provision for doubtful debts. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

At the end of each reporting period, the carrying amount of trade and other receivables is reviewed and an allowance for doubtful debts is recognised when there is objective evidence that individual receivables are not recoverable.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on a weighted-average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Property

Freehold land and buildings are shown at their fair value (being the amount for which an asset could be exchanged between knowledgeable willing parties in an arm's length transaction), based on periodic, but at least triennial, valuations by external independent valuers, less subsequent depreciation for buildings.

In the periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the land and building's carrying amount is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are credited to a revaluation reserve in equity. Decreases that offset previous increases of the same asset are charged against fair value reserves directly in equity; all other decreases are charged to the statement of comprehensive income.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

NOTES TO THE FINANCIAL STATEMENTS 'FOR THE YEAR ENDED 30 JUNE 2025

Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets' employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

The cost of fixed assets constructed within the company includes the cost of materials, direct labour, borrowing costs and an appropriate proportion of fixed and variable overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of profit or loss and other comprehensive income during the financial period in which they are incurred.

Depreciation

The depreciable amount of all fixed assets including building and capitalised lease assets, but excluding freehold land, is depreciated on a straight line basis over the asset

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings	2.5%
Plant & Equipment	5.0 - 33.3%

The estimated useful life for each class of depreciable assets are:

Class of Fixed Asset	Useful Life
Buildings	40 Years
Plant & Equipment	3-20 Years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of the reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of profit or loss and other comprehensive income. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Leases

The company as a lessee

The company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. In such instances, the company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements, except for short term leases, cancellable leases that if cancelled by the lessee the losses associated with the cancellation are borne by the lessor and low value leased assets. For these leases, the company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Measurement and presentation of lease liability

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The following items are also included in the measurement of the lease liability:

Fixed lease payments offset by any lease incentives;

Variable lease payments, for lease liabilities which are tied to a floating index;

The amounts expected to be payable to the lessor under residual value guarantees;

The exercise price of purchase options (if it is reasonably certain that the option will be exercised); and

Payments of penalties for terminating leases, if the lease term reflects the lease terminating early.

The lease liability is separately disclosed on the statement of financial position. The liabilities which will be repaid within twelve months are recognised as current and the liabilities which will be repaid in excess of twelve months are recognised as non-current.

The lease liability is subsequently measured by reducing the balance to reflect the principal lease repayments made and increasing the carrying amount by the interest on the lease liability.

The company is required to remeasure the lease liability and make an adjustment to the right of use asset in the following instances:

The term of the lease has been modified or there has been a change in the company assessment of the purchase option being exercised, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; and

The lease payments are adjusted due to changes in the index or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate. However, if a change in lease payments is due to a change in a floating interest rate, a revised discount rate is used.

Measurement and presentation of right-of-use asset

The right-of-use assets recognised by the company comprise the initial measurement of the related lease liability, any lease payments made at or before the commencement of the contract, less any lease incentives received and any direct costs. Costs incurred by the company to dismantle the asset, restore the site or restore the asset are included in the cost of the right-of-use asset.

It is subsequently measured under the cost model with any accumulated depreciation and impairment losses applied against the right-of-use asset. If the cost of the right-of-use asset reflects that the company will exercise a purchase option, the right-of-use asset is depreciated from the commencement date to the end of the useful life of the underlying asset. Otherwise, the company depreciates the asset over the shorter period of either the useful life of the asset or the lease term. The depreciation starts at the commencement date of the lease and the carrying value of the asset is adjusted to reflect the accumulated depreciation balance.

Any remeasurement of the lease liability is also applied against the right-of-use asset value.

The right-of-use assets are presented within Property, Plant and Equipment in the statement of financial position.

Intangibles

Poker machine entitlements

Poker machine entitlements are carried at cost less accumulated impairment losses. Poker machine entitlements are not amortised as they are deemed to have an indefinite useful life. Poker machine entitlements are tested for impairment annually.

Trade and Other Payables

Trade and other payables represent the liabilities at the end of the reporting period for goods and services received by the company that remain unpaid.

Trade payables are recognised at their transaction price. The carrying values are considered to be a reasonable approximation of the fair values. Trade payables are obligations on the basis of normal credit terms.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Employee Benefits

Provision is made for the company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs.

Contributions are made by the company to an employee superannuation fund and are charged as expenses when incurred.

Revenue and Other Income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the company and specific criteria relating to the type of revenue as noted below, has been satisfied.

All revenue is stated net of the amount of goods and services tax (GST).

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

Sale of goods

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods to members and other patrons and is recognised at the point the goods are provided as this corresponds to the transfer of significant risks and rewards of ownership of the goods.

Rendering of services

Revenue from rendering of services comprises revenue from gaming facilities together with other services to members and other patrons and is recognised when the services are provided.

Membership subscriptions

Membership subscriptions paid in advance are initially recognised as a liability. Revenue is recognised on a straight line basis over the membership period, based on the membership category for which subscriptions have been received.

Sale of property, plant and equipment

The gain or loss on disposal of property, plant and equipment is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as other income or other expenses at the date control of the asset passes to the buyer.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Other income

Other income is recognised on an accruals basis when the company is entitled to it.

Borrowing Costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the Balance Sheet are shown inclusive of GST.

Income Tax

The company is considered to be exempt from income tax under Section 50-45 of the Income Tax Assessment Act, being a non-profit organisation, not carried on for the purpose of profit or gain to its individual members and which was established for the encouragement of a game or sport. Accordingly, no account for income tax has been taken in these financial statements.

Comparatives

Comparative figures have been adjusted to conform to changes in presentation for the current financial year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Critical Accounting Estimates and Judgments

The preparation of the financial statements requires management to make estimates and judgements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key estimates - Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly to those estimated.

Key judgments - Impairment of non-financial assets

The company assesses impairment of non-financial assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Key judgments - Long service leave provision

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at reporting date. In determining the present value of the liability, attrition rates, salary growth rates and an appropriate discount factor have been considered.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

		2025 \$	2024 \$
2	Revenue		
	Operating activities		
	Trading Revenue	3,521,603	3,184,816
	Other Revenue	261,868	252,848
		3,783,471	3,437,664
	Non-operating activities		
	Profit on Sale of Poker Machines	11,950	20,510
		11,950	20,510
	Total Revenue	3,795,421	3,458,174
	Other Revenue from:		
	Commission Received	22,625	21,782
	Catering Rent Received	46,800	39,900
	Raffles and Promotions	106,012	98,918
	Functions Income	11,273	13,591
	Membership Subscriptions	31,186	27,177
	Sundry Income	43,972	51,480
	Total Other Revenue	261,868	252,848
3	Profit		
	Expenses		
	Cost of sales	745,787	701,238
	Bank Loan Fees	1,600	1,604
	Interest Paid - General	7,947	9,757
	Total finance costs	9,547	11,361
	Depreciation - Poker Machines	195,628	197,970
	Depreciation - Buildings	111,793	110,009
	Depreciation - Plant & Equipment	101,417	101,532
	Depreciation of property, plant and equipment	408,838	409,511

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

		2025 \$	2024 \$
4	Cash and Cash Equivalents		
	Current		
	Cash on Hand	150,000	140,176
	Cash at Bank	308,896	81,307
		458,896	221,483
	Security		
	The security for the undrawn overdraft facility is:		
	Registered first mortgage over 41 Croydon Stre Recreation Club; and	eet, Cronulla known as Cronulla l	Bowling &
	First ranking charge over all present and after a Club.	aquired property of Cronulla Bow	ling & Recreation
5	Trade and Other Receivables		
5	Trade and Other Receivables Current		
5		5,000	5,000
5	Current	5,000 13,664	
5	Current Security Deposit		
5	Current Security Deposit	13,664	991
	Current Security Deposit Other Debtors Inventories	13,664	991
	Current Security Deposit Other Debtors	13,664	991
	Current Security Deposit Other Debtors Inventories Current	13,664	991 5,991
	Current Security Deposit Other Debtors Inventories Current At cost:	13,664 18,664	991 5,991
	Current Security Deposit Other Debtors Inventories Current At cost:	13,664 18,664	
6	Current Security Deposit Other Debtors Inventories Current At cost: Stock on Hand - Bar	13,664 18,664	991 5,991

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

		2025 \$	2024 \$
8	Property, Plant and Equipment		
	Land and Buildings		
	Freehold Land - at Valuation	29,300,000	21,500,000
	Buildings - at Valuation	4,700,000	4,200,000
	Building Improvements since Valuation - at Cost		244,380
		4,700,000	4,444,380
	Less: Accumulated Depreciation		(145,393)
		4,700,000	4,298,987
	Total Land and Buildings	34,000,000	25,798,987
	Plant & Equipment - at Cost	1,572,662	1,460,329
	Less: Accumulated Depreciation	(955,342)	(856,345)
		617,320	603,984
	Computer Software - at Cost	54,707	54,707
	Less: Accumulated Depreciation	(47,505)	(45,085)
		7,202	9,622
	Poker Machines - at Cost	1,894,685	1,867,749
	Less: Accumulated Depreciation	(1,596,666)	(1,480,243)
		298,019	387,506
	Total Plant and Equipment	922,541	1,001,112
	Total Property, Plant and Equipment	34,922,541	26,800,099

Valuation

An independent valuation of the company's land and buildings was carried out on 30 April 2025 by registered valuers, Howden Insurance Brokers (Australia) Pty Limited. The valuation has been performed on the basis of Fair Value for financial reporting purposes. The valuation of land was \$29,300,000 and the valuation of buildings was \$4,700,000. The directors have chosen to adopt the land and buildings valuation figures as of 30 June 2025. Where appropriate, book values were adjusted and movements transferred to an asset revaluation reserve account.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

2024

2025

			\$		\$
Movements in Carrying A	mounts				
Movement in the carrying beginning and the end of the			perty, plant an	d equipment	between the
	Freehold Land	Buildings & Improvements	Plant & Equipment	Poker Machines	Total
	\$	\$	\$	\$	\$
Balance at 1 July 2023	21,500,000	4,384,268	512,508	446,240	26,843,016
Additions	-	24,728	202,630	141,593	368,951
Disposals	-	-	-	(2,357)	(2,357)
Depreciation expense		(110,009)	(101,532)	(197,970)	(409,511)
Balance at 30 June 2024	21,500,000	4,298,987	613,606	387,506	26,800,099
Additions		28,800	112,333	121,201	262,334
Disposals	-	-	-	(15,060)	(15,060)
Revaluation					
increments/(decrements)	7,800,000	484,006	-	-	8,284,006
Depreciation expense		(111,793)	(101,417)	(195,628)	(408,838)
Carrying amount at 30 June 2025	29,300,000	4,700,000	624,522	298,019	34,922,541

9 Intangible Assets

Poker Machine Entitlements Total	242,328 242,328	242,328 242,328
Reconciliation of Intangibles Poker Machine Entitlements Opening Balance	242,328	242,328
Additions	-	-
Impairment adjustment	-	-
Closing carrying value at 30 June 2025	242,328	242,328

Impairment Disclosure

The company holds 48 poker machine licences in total, consisting of 12 purchased licences and 36 historic licences which were issued for no cost by the state government. The carrying value reflects the total cost of all poker machine licences.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

		2025 \$	2024 \$
10	Trade and Other Payables		
	Current		
	Trade Creditors	129,307	98,470
	Other Creditors	230,327	248,389
		359,634	346,859
	Trade and other payables are unsecured, non interest-bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.		
11	Provisions		
	Current		
	Provision for Annual Leave	160,469	132,825
	Provision for Long Service Leave	107,880	101,750
		268,349	234,575
	Non-Current		
	Provision for Long Service Leave	17,385	13,656
12	Other Liabilities		
	Current		
	Income In Advance	3,543	5,402
	Subscriptions In Advance	15,681	12,517
		19,224	17,919
	Non-Current		
	Income In Advance	-	23,800

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

		2025 \$	2024 \$
13	Reserves		
	Asset Revaluation Reserve		
	Opening Balance for the year	22,836,126	22,836,126
	Revaluation adjustment	8,284,006	-
		31,120,132	22,836,126
	Capital Profits Reserve		
	Opening Balance for the year	104,638	104,638
		31,224,770	22,940,764
		 	
14	Retained Earnings		
	Retained earnings at the beginning of the financial		
	year	3,780,987	4,035,259
	Net profit (Net loss) attributable to members of the		
	company	54,124	(254,272)
	Retained earnings at the end of the financial year	3,835,111	3,780,987
15	Key Management Personnel		
	Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel.		
	The totals of remuneration paid to key management personnel (KMP) of the company during the year are as follows:		
	Key management personnel compensation	313,989	345,667

16 Related Party Transactions

Transactions between related parties are on normal commercial terms and conditions. These terms and conditions are no more favourable than those available to other parties unless otherwise stated.

There were no transactions with related parties during the current or prior year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

		2025 \$	2024 \$
17	Auditor's Remuneration		
	During the financial year the following fees were paid or payable for services provided by the auditors of the company, Maher Group Assurance Pty Ltd:		
	Audit services		
	Audit of the financial statements	18,000	18,000
	Other services		
	Other services	10,485	10,985
18	Cash Flow Information		
	a) Reconciliation of cash Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the balance sheet as follows:		
	Cash on Hand	150,000	140,176
	Cash at Bank	308,896	81,307
		458,896	221,483
	b) Reconciliation of Cashflow from Operations with profit after Income Tax		
	Operating profit (loss) after income tax	54,124	(254,272)
	Adjustments:		
	Profit on sale of non-current assets	(11,950)	(20,510)
	Depreciation	408,838	409,511
	(Increase) Decrease in inventories	6,615	(872)
	(Increase) Decrease in receivables	(12,673)	(990)
	(Increase) Decrease in prepayments		9,411
	Increase (Decrease) in trade and other payables	12,775	65,663
	Increase (Decrease) in provisions	37,503	(21,869)
	Increase (Decrease) in income in advance	(22,495)	(14,104)
		472,737	171,968

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

2025

2024

\$

19 Company Details

The registered office of the company is:

41 Croydon Street Cronulla NSW 2230

The principal place of business is:

41 Croydon Street Cronulla NSW 2230

The principal activities of the company are the provision of bowling activities and the operation of a licensed club.

20 Disclosure Requirements under Section 41E of the Registered Clubs Act

Core and Non-core Property

Section 41E of the Act defines core property as meaning any real property owned or occupied by a registered club that comprises:

- (a) the defined premises of the club; or
- (b) any facility provided by the club for use of its members and their guests; or
- (c) any other property declared, by resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club.

Non-core property is defined as meaning any real property owned or occupied by the club that is not core property.

The Directors consider the club's defined premises of 41 Croydon Street to be core property.

The Directors consider that the club has no non-core property.

DIRECTORS' DECLARATION

The directors of the company declare that:

- 1. The financial statements and notes, as set out on pages 5 to 24, are in accordance with the Corporations Act 2001 including:
 - (a) giving a true and fair view of the company's financial position as at 30 June 2025 and of its performance as represented by the results of its operations and its cash flows for the year ended on that date; and
 - (b) complying with Australian Accounting Standards Simplified Disclosures and the Corporations Regulations 2001; and
- 2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director:

D. Young

Director:

R. Cowley

Dated this 4th day of August 2025



Suite 6, 1 Box Road, Caringbah NSW 2229

mahergroup.com.au

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CRONULLA BOWLING & RECREATION CLUB LIMITED ABN: 71 292 787 361

Auditor's Opinion

We have audited the accompanying financial report of Cronulla Bowling & Recreation Club Limited (the company), which comprises the statement of financial position as at 30 June 2025, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of the company is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the company's financial position as at 30 June 2025 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards Simplified Disclosures and the Corporations Regulations 2001.

Basis for Auditor's Opinion

We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the Auditor's Responsibility section of our report.

We are independent of the company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors of the company are responsible for the other information. The other information comprises the information included in the directors' report, but does not include the financial report and our auditor's report thereon.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CRONULLA BOWLING & RECREATION CLUB LIMITED ABN: 71 292 787 361

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the Corporations Act 2001 and Australian Accounting Standards - Simplified Disclosures and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CRONULLA BOWLING & RECREATION CLUB LIMITED ABN: 71 292 787 361

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors.

We conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Maher Group Assurance Pty Limited	
Collee	
Trent Atlee	
Taren Point	
Dated this 4th day of August 2025	

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CRONULLA BOWLING & RECREATION CLUB LIMITED ABN: 71 292 787 361

Auditor's Disclaimer to the Members For the year ended 30 June 2025

The additional data presented in the Profit & Loss Statement and Trading accounts is in accordance with the books and records of the Cronulla Bowling & Recreation Club Limited (our client) which have been subjected to the auditing procedures applied in the statutory audit of the company for the year ended 30 June 2025. It will be appreciated that the statutory audit did not cover all details of the financial data and no warranty of accuracy or reliability is given. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than our client) in respect of such data, including any errors or omissions therein however caused.

Name of Firm:

Maher Group Assurance Pty Limited

Chartered Accountants

Name of Principal:

Trent Atlee

Address:

Taren Point

Dated this 4th day of August 2025

PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 30 JUNE 2025

478,487 1,242,121 33,158	397,463 1,022,998
1,242,121	1,022,998
33,158	40.000
	40,826
(191,303)	(208,781)
(1,124)	(2,150)
1,561,339	1,250,356
22,625	21,782
46,800	39,900
106,012	98,918
11,273	13,591
31,186	27,177
43,972	51,480
261,868	252,848
1,823,207	1,503,204
	(191,303) (1,124) 1,561,339 22,625 46,800 106,012 11,273 31,186 43,972 261,868

PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 30 JUNE 2025

	2025	2024
	\$	\$
EXPENSES		
Accounting and Audit Services	28,485	28,985
Advertising	7,583	9,374
Bank Charges & Eftpos Costs	20,627	16,354
Bank Loan Fees	1,600	1,604
Cleaning	101,516	101,339
Computer Expenses	42,650	46,945
Depreciation - Buildings	111,793	110,009
Depreciation - Plant & Equipment	101,417	101,532
Directors Expenses	16,783	18,482
Directors Honorariums	6,000	6,000
Donations	23,899	12,370
Employee Benefits		72
Entertainment	120,266	130,402
General Expenses	16,854	3,878
Insurance	93,897	94,571
Interest Paid	7,947	9,757
Leasing / Hire	10,611	10,599
Legal Costs	37,861	15,900
Light, Power & Heat	90,155	86,194
Members Amenities	57,336	54,082
Printing, Postage & Stationery	20,124	15,709
Raffles and Promotions	114,617	119,584
Rates & Taxes	47,283	44,842
Repairs & Maintenance	86,382	102,951
Salaries & Wages	379,818	455,275
Security Costs	48,761	44,790
Staff Training & Amenities	13,898	14,851
Staff Uniforms	7,483	1,461
Storage Office Rent	14,230	_
Subscriptions & Licenses	18,695	16,027
Superannuation	43,354	47,557
Other Staff Costs	33,753	(19,682)
Telephone	9,942	11,060
Waste Disposal	16,949	20,477
Workers Compensation	16,514	24,125
	1,769,083	1,757,476
Profit (Loss) from ordinary activities befo tax		(254,272)

BAR TRADING ACCOUNT Bar Sales 1,741,042 1,608,997 Bar Rebates 119,515 112,508 1,860,557 1,721,505 Less: Cost of Goods Sold Opening Stock 85,659 84,787 Purchases 739,172 702,110 Closing Stock (79,044) (85,659) T45,787 701,238 Gross Profit from Trading 1,114,770 1,020,267 Less: Direct Costs General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804 Net Profit from Trading 478,487 397,463		2025 \$	2024 \$
Bar Rebates 119,515 112,508 Less: Cost of Goods Sold 1,860,557 1,721,505 Opening Stock 85,659 84,787 Purchases 739,172 702,110 Closing Stock (79,044) (85,659) Gross Profit from Trading 1,114,770 1,020,267 Less: Direct Costs 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812	BAR TRADING ACCOUNT		
1,860,557 1,721,505	Bar Sales	1,741,042	1,608,997
Less: Cost of Goods Sold 85,659 84,787 Purchases 739,172 702,110 Closing Stock (79,044) (85,659) 745,787 701,238 Gross Profit from Trading 1,114,770 1,020,267 Less: Direct Costs General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812	Bar Rebates	119,515	112,508
Opening Stock 85,659 84,787 Purchases 739,172 702,110 Closing Stock (79,044) (85,659) 745,787 701,238 Gross Profit from Trading 1,114,770 1,020,267 Less: Direct Costs General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804		1,860,557	1,721,505
Purchases 739,172 702,110 Closing Stock (79,044) (85,659) 745,787 701,238 Gross Profit from Trading 1,114,770 1,020,267 Less: Direct Costs Seneral Expenses General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Less: Cost of Goods Sold		
Closing Stock (79,044) (85,659) 745,787 701,238 Gross Profit from Trading 1,114,770 1,020,267 Less: Direct Costs General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Opening Stock	85,659	84,787
Gross Profit from Trading 745,787 701,238 Less: Direct Costs 28,419 26,523 General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Purchases	739,172	702,110
Gross Profit from Trading 1,114,770 1,020,267 Less: Direct Costs 28,419 26,523 General Expenses 225 1,830 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Closing Stock	(79,044)	(85,659)
Less: Direct Costs General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804		745,787	701,238
General Expenses 28,419 26,523 Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Gross Profit from Trading	1,114,770	1,020,267
Promotions 225 1,830 Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Less: Direct Costs		
Repairs & Maintenance 12,364 9,822 Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	General Expenses	28,419	26,523
Stocktake 6,600 5,880 Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Promotions	225	1,830
Salaries & Wages 507,707 506,852 Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Repairs & Maintenance	12,364	9,822
Superannuation 57,177 55,178 Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Stocktake	6,600	5,880
Other Staff Costs 1,875 (1,093) Workers Compensation 21,916 17,812 636,283 622,804	Salaries & Wages	507,707	506,852
Workers Compensation 21,916 17,812 636,283 622,804	Superannuation	57,177	55,178
636,283 622,804	Other Staff Costs	1,875	(1,093)
	Workers Compensation	21,916	17,812
Net Profit from Trading 478,487 397,463		636,283	622,804
	Net Profit from Trading	478,487	397,463

	2025 \$	2024 \$
POKER MACHINES TRADING ACCOUNT		
Poker Machine Revenue	1,757,692	1,529,339
Less: Poker Machine Duty	(248,394)	(207,369)
GST Rebate	17,180	17,180
Profit on Sale of Poker Machines	11,950	20,510
	1,538,428	1,359,660
Less: Direct Costs		
Depreciation - Poker Machines	195,628	197,970
General Expenses	684	1,688
Licence Fees	32,054	54,987
Promotions	4,686	16,855
Repairs & Maintenance	63,255	65,162
	296,307	336,662
Net Profit from Trading	1,242,121	1,022,998

	2025 \$	2024 \$
KENO TRADING ACCOUNT		
Keno Commission	37,867	43,897
Less: Direct Costs		
Repairs & Maintenance	4,709	3,071
Net Profit from Trading	33,158	40,826

	2025 \$	2024 \$
BOWLS TRADING ACCOUNT		
Green Fees	65,527	50,200
Less: Direct Costs		
General Expenses	9,397	15,391
Repairs & Maintenance	24,861	37,924
Salaries & Wages	191,219	181,212
Superannuation	21,276	19,249
Other Staff Costs	1,875	(1,093)
Workers Compensation	8,202	6,298
	256,830	258,981
Net Loss from Trading	(191,303)	(208,781)

	2025 \$	2024 \$
TAB TRADING ACCOUNT		
TAB Commission	31,174	30,064
Less: Direct Costs		
Sky Channel & Sports Pick	23,718	23,634
TAB Kiosk	8,580	8,580
	32,298	32,214
Net Loss from Trading	(1,124)	(2,150)